# A Network-centric College Transformation focused on Translational Education, Research and Community Engagement to Improve Population Health

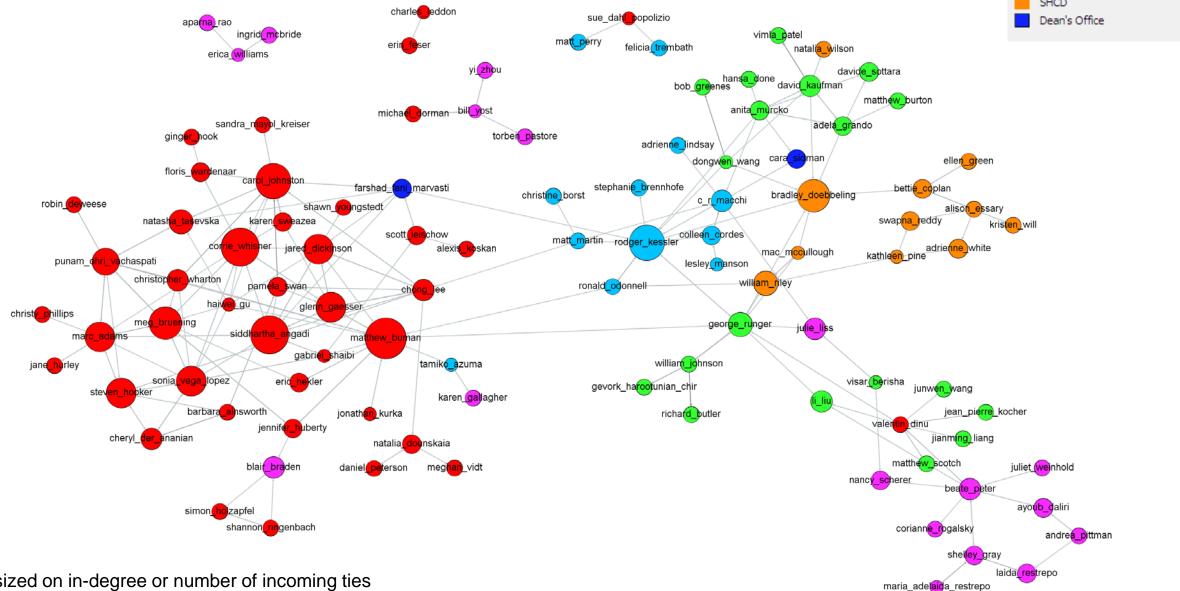




In order to maximize the potential for innovation, institutions must organize to exploit complementarities and establish new degrees of connectivity, both internally and externally, with stakeholders in the public and private sectors.....entrepreneurial universities must become highly networked...participation in such an ecosystem of networked connectivity and cooperation creates many pathways for innovators to move ideas from conception to reality.

Michael M. Crow

# The Problem – Faculty Silos ASU CHS Network – CHS Collaborators by Academic Unit



SNHP

Biomedical Informatics

Doctor of Behavioral Health

Nodes sized on in-degree or number of incoming ties Nodes are colored by academic unit

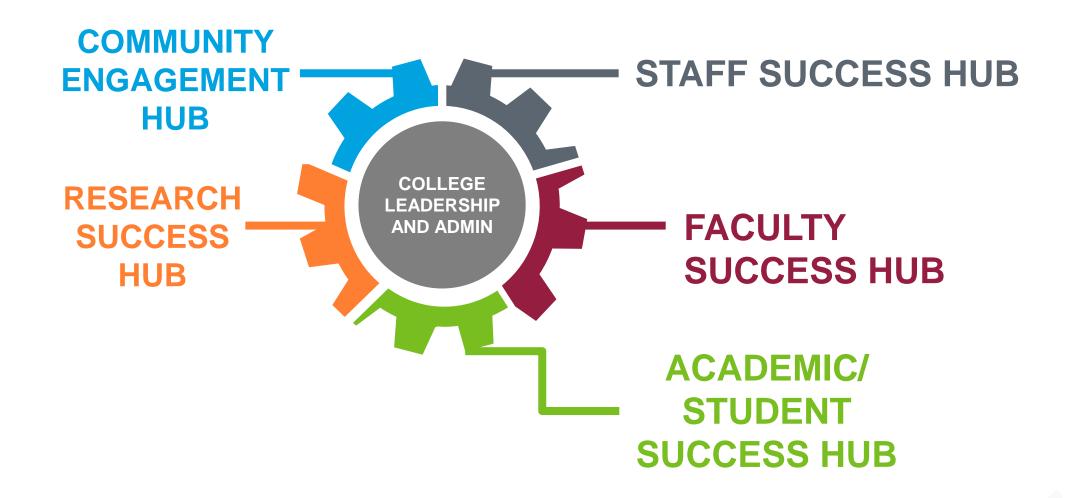
### The Process

### Re-Designing the College of Health Solutions

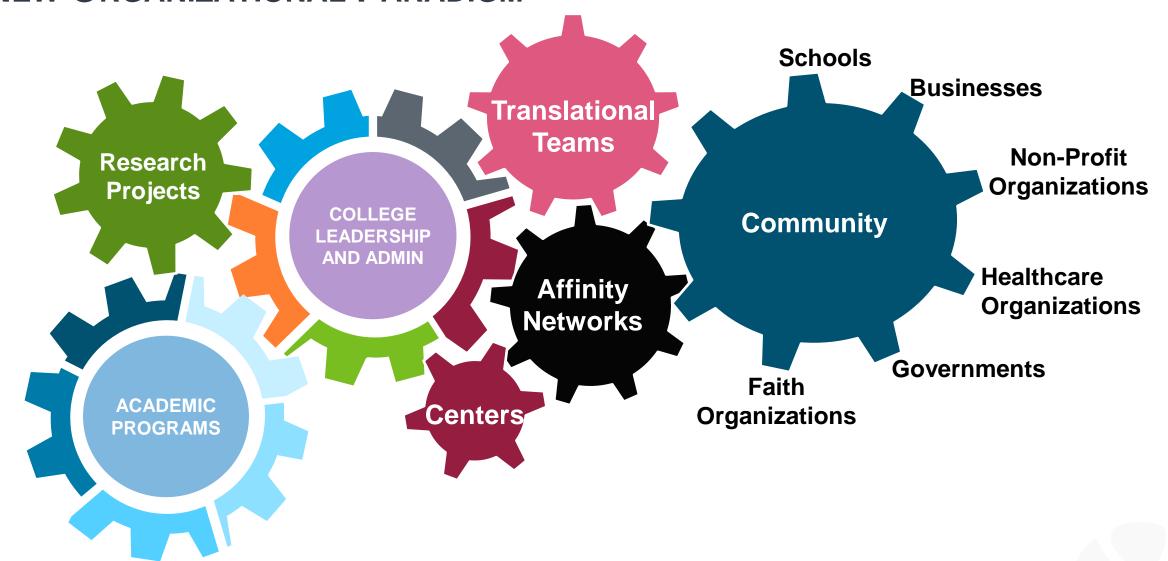
. . .

- 25 meetings with internal stakeholders, community leaders, students, faculty and staff
- Executive Visioning Team composed of 14 CHS representatives
- 13 feedback meetings on initial vision to original participants
- 3-month visioning process
- 300 total participants

# ASU COLLEGE OF HEALTH SOLUTIONS – NEW ORGANIZATIONAL PARADIGM



# ASU COLLEGE OF HEALTH SOLUTIONS – NEW ORGANIZATIONAL PARADIGM



## **Translational Teams**

Translational Teams focus on multi-faceted, complex health challenges with the long-term aim of improving the health of the population.

#### Key components

• teaching, research, community engagement are key components

#### Transdisciplinary teams

- Faculty, staff, students, community partners
- Multiple disciplines, sectors
- Junior & Senior faculty investigators
- Tenure-track and non-tenure track faculty

Initial rollout featured 3 stages/levels of team development

- Formative
- Developing
- Established



#### Annual evaluations

Funding available with the expectation of submitting proposals within 1-2 years

## **Translational Teams**

### **Formative**

**Autism Spectrum Disorder** 

Hearing Loss in Adults: Communication, Connection, and Community

High Need, High Cost Patients

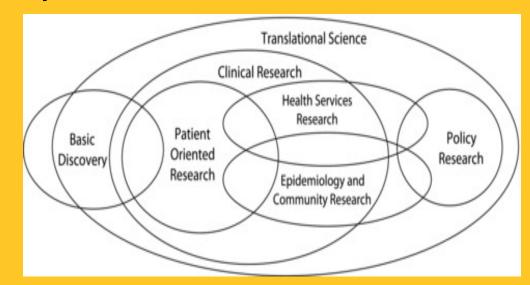
### **Developing**

Value-Based Payment for Oral Health in Arizona

### **Established**

**Metabolic Disease Translational Team** 

Improving Language Outcomes in Children with Developmental Disabilities Translational Team



## **Affinity Networks**

Self-organizing knowledge networks focused on methods and practice in order to foster new knowledge, build capacity and expertise with a long-term goal of creating resource pools within our college.

#### Goals

- Place for faculty and staff to work on concepts, methods, skills
- Build & create expertise networks, promote innovation, productivity
- Share & disseminate knowledge within the college, reduce silos
- Foster sense of belonging in changing environment
- Optimize resource use and access

#### **Networks**

- Incubated by staff, faculty or students
- Variable size
- Address college priorities
- Reviewed/evaluated annually

Funding is available for team development, capacity building

## **Affinity Networks**

Dissemination and Implementation (D&I) Affinity Group

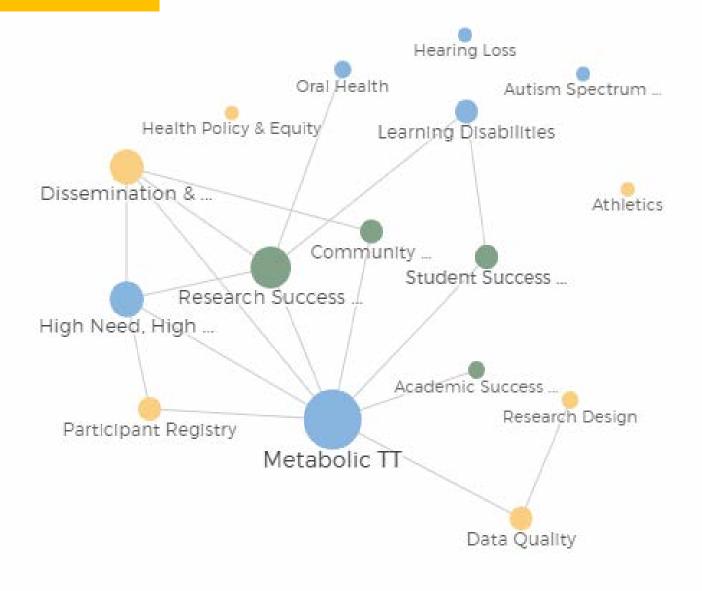
**Health Policy and Equity Network (HPEN)** 

**Athletics Affinity Network** 

**Data Quality Network** 

**Research Participants Network** 

### **Current Networks**



### Performance Metrics

### **Research & Scholarly Activity**

<u>Team Science and/or Community Engagement:</u>

### Teaching

5

 Faculty member is leading research in a Translational Team OR has evidence of leading alternative collaborative or team science/community engagement projects.

4

- Faculty member is conducting research in a Translational Team OR has evidence of conducting alternative collaborative or team science/community engagement projects.
- Faculty member has evidence of **pursuing affiliation** with a Translational Team for collaborative research opportunities (i.e. has identified one or more Teams) or has evidence of pursuing alternative collaborative or team science/community engagement projects.

- Two of the following:
  - Working with educational mission of Translational Team
  - Working with an education-related Affinity Network to further the CHS mission
- One of the above team science metrics

No new metrics for team science

## Where are we going?

- Continue to embed team science
  - Developing team science performance metrics
  - Support for new grant development
  - Training program
  - Community Partnerships Coordinator
- Establishing a competitive process
  - Disestablish underperforming teams/networks
  - Connect with Research Council
  - Seed funding
- Broadening our reach
  - Developing searchable community partnership database
  - Designing & implementing citizen science project (goal of 2000 students)
  - Developing new stand-alone learning modules

# Questions?

# Thank You



# What is the vision for team science in an ASU context?



**Team diversity** 

**Transdisciplinary collaboration** 

**Training & Scholarship** 

**Enhance research** 

Rapid ramp-up